Curriculum for Life Skills (Jeevan Kaushal)

- Communication Skills
- Professional Skills
- Leadership & Management Skills
- Universal Human Values

Life Skills (Jeevan Kaushal)

University Grants Commission
Bahadur Shah Zafar Marg
New Delhi – 110 002
# Index

<table>
<thead>
<tr>
<th>S. No.</th>
<th>Content</th>
<th>Page No.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Foreword</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>Preamble</td>
<td>6</td>
</tr>
<tr>
<td>1.</td>
<td>Curriculum for Life Skills (Jeevan Kaushal)</td>
<td>7</td>
</tr>
<tr>
<td>2.</td>
<td>Course 1: Communication Skills</td>
<td>10</td>
</tr>
<tr>
<td>3.</td>
<td>Course 2: Professional Skills</td>
<td>13</td>
</tr>
<tr>
<td>4.</td>
<td>Course 3: Leadership and Management Skills</td>
<td>18</td>
</tr>
<tr>
<td>5.</td>
<td>Course 4: Universal Human Values</td>
<td>22</td>
</tr>
<tr>
<td>6.</td>
<td>Additional Practical Modules or Operative Electives</td>
<td>25</td>
</tr>
</tbody>
</table>
Foreword

Recognizing the fact that Life Skills play a crucial role in making our graduates employable and in being successful in their life, University Grants Commission (UGC) took various initiatives including development of Curriculum on Life Skills (Jeevan Kaushal). Life Skills Curriculum has been designed with an aim to support our graduates to unlock and discover their true potential and making them socially responsive citizens.

To reap better talent, it's time for the Higher Education Institutions to focus more on imparting Life Skills such as Communication skills, Professional skills, Leadership and Management skills, Interpersonal skills and Universal Human values. Life skills (Jeevan Kaushal) cover the set of human talents acquired by an individual via classroom learning or life experience that can help them to deal with problems encountered in day to day life. This includes the core skills each individual must possess internally as well as externally for the betterment of self and the society at large.

I take this opportunity to thank the Expert Committee members for putting in valuable efforts and developing this Life Skills (Jeevan Kaushal) Curriculum for Under Graduate Students. I also compliment the guidance and support provided by Professor Bhushan Patwardhan, Vice-Chairman UGC, Professor Rajnish Jain, Secretary UGC. Dr. Renu Batra, Additional Secretary UGC and her team deserves appreciation for the support and efforts in completion of this task.

I urge upon the Vice-Chancellors/Directors of all Universities/ Institutions to take appropriate measures to implement Life skills (Jeevan Kaushal) Curriculum in Higher Educational Institutions in India.

New Delhi
August 2, 2019

(Prof. D. P. Singh)
Chairman
University Grants Commission
Preamble

As per the Quality Mandate of University Grant Commission (UGC), UGC needs to take initiatives for providing Life Skills (including soft skills) to students enrolled in Institutions of Higher Education especially at under-graduate level. Life skills, though less tangible traits, play an important role in increasing the employability as well as self-esteem of the students. These may include communication skills, interpersonal skills, time management, team work, flexibility, problem solving, professional skills, decision making skills, leadership abilities and universal values among others.

Life skills are defined as the behaviors used appropriately and responsibly in the management of personal and professional affairs. They are also set of human skills acquired via learning or direct experience that are used to handle problems and questions commonly encountered in day to-day personal and professional life. It is always said that life skills are the core skills each individual must acquire and inculcate internally as well as externally for the betterment of self and others.

Life skills, thus, are the means to empower young minds in demanding situations in personal, professional and social life. Adoption of life skills is the key to excellence.

Life skills programme aims at inculcating in the students both personal and professional skills in the areas of understanding of self and others, interpersonal skills, high performance teams, leadership potential, communication & presentation skills, techniques of problem solving, decision making, fostering creativity and innovation for personal and professional excellence, stress management, time management and conflict management and inculcation of human values. The course requires active participation of the students and the faculty as Facilitator, Mentor and Trainer. For this purpose, various activities have been incorporated into the courses - oral presentations, impromptu speaking, quiz, debates, case studies, creative thinking, team building exercises, field visits, projects, psychometric analysis etc. It is believed that for a professional to succeed in today’s complex environment, one should demonstrate mastery in all the relevant areas mentioned in the course structure of Life Skills Module.
## Curriculum for Life Skills (Jeevan Kaushal)

<table>
<thead>
<tr>
<th>S. No.</th>
<th>Courses</th>
<th>Module</th>
<th>Hours</th>
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<td>4 Hours</td>
<td>02</td>
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<tr>
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<td>Speaking</td>
<td>6 Hours</td>
<td></td>
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<td></td>
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<td>Writing and different modes of writing</td>
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<td>Resume Skills</td>
<td>3 Hours</td>
<td>02</td>
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<td></td>
<td></td>
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<td>5 Hours</td>
<td></td>
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<td>4 Hours</td>
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<td>3 Hours</td>
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<td>Professional Skills B. Team Skills</td>
<td>Presentation Skills</td>
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<td>Internal Communication</td>
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<td>3.</td>
<td>Leadership and Management Skills</td>
<td>Leadership Skills</td>
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<td>Innovative Leadership and Design Thinking</td>
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<td>Ethics and Integrity</td>
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<td>4.</td>
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<td>Righteousness</td>
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<td>Peace</td>
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<td>Service</td>
<td>3 Hours</td>
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<td>Renunciation (Sacrifice)</td>
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Objectives of the Course:

The objectives of the course are:

1. To enhance one’s ability to be fully self aware by helping oneself to overcome all fears and insecurities and to grow fully from inside out and outside in.
2. To increase one’s knowledge and awareness of emotional competency and emotional intelligence at place of study/work.
3. To provide opportunity for realising one’s potential through practical experience.
4. To develop interpersonal skills and adopt good leadership behaviour for empowerment of self and others.
5. To set appropriate goals, manage stress and time effectively.
6. To manage competency-mix at all levels for achieving excellence with ethics.

Learning Outcomes:

At the end of the programme learners will be able to:

1. Gain Self Competency and Confidence
2. Practice Emotional Competency
3. Gain Intellectual Competency
4. Gain an edge through Professional Competency
5. Aim for high sense of Social Competency
6. Be an integral Human Being

The Life Skills Programme will have following courses:

Course 1 : Communication Skills
Course 2 : Professional Skills
Course 3 : Leadership Skills
Course 4 : Universal Human Values

The courses with modules are mentioned below.
Course 1: Communication Skills

Context and Justification:
Communication plays an important role in shaping an individual’s life, personal as well as professional. Also, it is the backbone of any organisation/institution. Success in life to a considerable extent depends on effective communication skills. In today’s world of computers and digital media, a strong communication skill base is essential for learners and for smooth functioning of an organisation.

Objectives:
This course has been developed with the following objectives:

1. Identify common communication problems that may be holding learners back
2. Identify what their non-verbal messages are communicating to others
3. Understand role of communication in teaching-learning process
4. Learning to communicate through the digital media
5. Understand the importance of empathetic listening
6. Explore communication beyond language.

Expected Outcome:
By the end of this program participants should have a clear understanding of what good communication skills are and what they can do to improve their abilities.

Credit: 02
Duration: 30 Hours

Number & Titles of Modules:
Total of 7 Modules

<table>
<thead>
<tr>
<th>Module</th>
<th>Title</th>
<th>Hours</th>
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<tbody>
<tr>
<td>Module 1</td>
<td>Listening</td>
<td>4</td>
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<tr>
<td>Module 2</td>
<td>Speaking</td>
<td>6</td>
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<td>Module 3</td>
<td>Reading</td>
<td>3</td>
</tr>
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<td>4</td>
</tr>
<tr>
<td>Module 6</td>
<td>Effective use of Social Media</td>
<td>4</td>
</tr>
<tr>
<td>Module 7</td>
<td>Non-verbal communication</td>
<td>5</td>
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</tbody>
</table>
Module Outline:

Module 1: Listening  4 Hours
- Techniques of effective listening
- Listening and comprehension
- Probing questions
- Barriers to listening

Module 2: Speaking  6 Hours
- Pronunciation
- Enunciation
- Vocabulary
- Fluency
- Common Errors

Module 3: Reading  3 Hours
- Techniques of effective reading
- Gathering ideas and information from a given text
  - i. Identify the main claim of the text
  - ii. Identify the purpose of the text
  - iii. Identify the context of the text
  - iv. Identify the concepts mentioned
- Evaluating these ideas and information
  - i. Identify the arguments employed in the text
  - ii. Identify the theories employed or assumed in the text
- Interpret the text
  - i. To understand what a text says
  - ii. To understand what a text does
  - iii. To understand what a text means

Module 4: Writing and different modes of writing  4 Hours
- Clearly state the claims
- Avoid ambiguity, vagueness, unwanted generalisations and oversimplification of issues
- Provide background information
- Effectively argue the claim
- Provide evidence for the claims
- Use examples to explain concepts
- Follow convention
- Be properly sequenced
- Use proper signposting techniques
- Be well structured
  - i. Well-knit logical sequence
  - ii. Narrative sequence
  - iii. Category groupings
• Different modes of Writing
  i. E-mails
  ii. Proposal writing for Higher Studies
  iii. Recording the proceedings of meetings
  iv. Any other mode of writing relevant for learners

Module 5: Digital Literacy

• Role of Digital literacy in professional life
• Trends and opportunities in using digital technology in workplace
• Internet Basics
• Introduction to MS Office tools
  i. Paint
  ii. Office
  iii. Excel
  iv. Powerpoint

Module 6: Effective use of Social Media

• Introduction to social media websites
• Advantages of social media
• Ethics and etiquettes of social media
• How to use Google search better
• Effective ways of using Social Media
• Introduction to Digital Marketing

Module 7: Non-verbal communication

• Meaning of non-verbal communication
• Introduction to modes of non-verbal communication
• Breaking the misbeliefs
• Open and Closed Body language
• Eye Contact and Facial Expression
• Hand Gestures
• Do's and Don'ts
• Learning from experts
• Activities-Based Learning

Pedagogy: Instructor-Led Training, Supplemented by Online Platform (SWAYAM)

Materials: Teaching & Learning

Assessment: Paper-Based or Online Assessment

Bibliography & Suggested Reading including audio video material:

Books
• Sen Madhucchanda (2010), *An Introduction to Critical Thinking*, Pearson, Delhi
Course 2: Professional Skills

Context with Justification:

One of the significant outcomes of Higher Education is to prepare an individual for entering the job/employment market. Besides knowledge and skills required for a particular job/occupation, professional skills are also required for an individual to be gainfully employed for a successful and satisfied life. Professional skills are part of life skills. An individual should be able to demonstrate professional skills involving the use of intuitive, logical and critical thinking, communication and interpersonal skills, not limited to cognitive/creative skills. These skills, behaviour and quality of output enhance employability.

The career skills empower an individual with ability in preparing an appropriate resume, addressing the necessary gaps for facing interviews and actively and effectively participating in group discussion thereof, etc. It is also of significant importance that students/individuals possess the know-how to explore career opportunities for themselves, considering their innate strengths and weaknesses.

It is important that the students/individuals are well prepared to take on new challenges and opportunities. With the increasing use of technology in the way we live, learn and work, it is critical for students/individuals to be able to utilise basic computing concepts and also have and espouse excellent Team Skills. Collaborating and working together can assist in resolving complex problems, which allow/offer individuals an opportunity to articulate new ideas and perspectives. It further allows allow learner/individuals design, develop, problem solve and to adapt to situations based on their experience and skills.

Credit: 02

Duration: 30 hours

The Course Professional Skills is divided into two parts:

   a) Career Skills
   b) Team Skills

A. Career Skills

Objectives:

The Objectives of the course are to help students/candidates:

1. Acquire career skills and fully pursue to partake in a successful career path
2. Prepare good resume, prepare for interviews and group discussions
3. Explore desired career opportunities in the employment market in consideration of an individual SWOT.
**Expected Outcomes:**

At the end of this course the students will be able to:

1. Prepare their resume in an appropriate template without grammatical and other errors and using proper syntax
2. Participate in a simulated interview
3. Actively participate in group discussions towards gainful employment
4. Capture a self-interview simulation video regarding the job role concerned
5. Enlist the common errors generally made by candidates in an interview
6. Perform appropriately and effectively in group discussions
7. Explore sources (online/offline) of career opportunities
8. Identify career opportunities in consideration of their own potential and aspirations
9. Use the necessary components required to prepare for a career in an identified occupation (as a case study).

**Duration: 15 Hours**

**Number & Titles of Modules:**

<table>
<thead>
<tr>
<th>Module 1</th>
<th>Resume Skills</th>
<th>3 Hours</th>
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<tr>
<td>Module 2</td>
<td>Interview Skills</td>
<td>5 Hours</td>
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<tr>
<td>Module 3</td>
<td>Group Discussion Skills</td>
<td>4 Hours</td>
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<tr>
<td>Module 4</td>
<td>Exploring Career Opportunities</td>
<td>3 Hours</td>
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**Module Outline:**

**Module 1: Resume Skills**

i. **Resume Skills : Preparation and Presentation**
   - Introduction of resume and its importance
   - Difference between a CV, Resume and Bio data
   - Essential components of a good resume

ii. **Resume skills : common errors**
   - Common errors people generally make in preparing their resume
   - Prepare a good resume of her/his considering all essential components

**Module 2: Interview Skills**

i. **Interview Skills : Preparation and Presentation**
   - Meaning and types of interview (F2F, telephonic, video, etc.)
   - Dress Code, Background Research, Do’s and Don’ts
   - Situation, Task, Approach and Response (STAR Approach) for facing an interview
   - Interview procedure (opening, listening skills, closure, etc.)
   - Important questions generally asked in a job interview (open and closed ended questions)
ii. **Interview Skills : Simulation**
   - Observation of exemplary interviews
   - Comment critically on simulated interviews

iii. **Interview Skills : Common Errors**
   - Discuss the common errors generally candidates make in interview
   - Demonstrate an ideal interview

**Module 3: Group Discussion Skills**  
4 Hours

- Meaning and methods of Group Discussion
- Procedure of Group Discussion
- Group Discussion - Simulation
- Group Discussion - Common Errors

**Module 4: Exploring Career Opportunities**  
3 Hours

- Knowing yourself – personal characteristics
- Knowledge about the world of work, requirements of jobs including self-employment.
- Sources of career information
- Preparing for a career based on their potentials and availability of opportunities

**Pedagogy** : Besides Face to Face lectures (theory would be limited only to 20% of the component and remaining 80% would be practical oriented), the focus would be primarily on blended /hybrid learning. This could include a flipped classroom approach that leverages project-based learning, demonstration, group discussion, simulations etc.

**Materials** : Audio video materials, Online Platform (SWAYAM), FutureSkills Platform, Used Cases & Case Studies etc.

**Assessment: Online evaluation, demonstration, assignments** : Some components could be aligned to NOS (SSC/N9005) IT-ITeS Sector. The questions posed to the students would be a mix of MCQs, scenario-based, logical reasoning, comprehension, simulations, etc. Do check the assessment model and sample assessment at (http://nac.nasscom.in/)

**Bibliography & Suggested Reading including audio video material** : Please check IT-ITeS Sector Skills Council readiness programs namely

- Foundation Skills In IT (FSIT) - Refer the websites like https://www.sscnasscom.com/ssc-projects/capacity-building-and-development/training/fsit/ and
B. Team Skills

Objectives:
The objectives of the course is to make learners:

1. Understand the significance of Team Skills and help them in acquiring them
2. To help them design, develop and adapt to situations as an individual and as a team.

Expected Outcomes:
By the end of this course the learners/candidates will be able to:

1. Use common technology messaging tools that are used in enterprises for flow of information and transition from command and control to informal communication during an online/offline team session
2. Actively use and operate online team communication tools: Webinar, Skype, Zoom, Google hangout etc
3. Appreciate and demonstrate Team Skills
4. Participate in a digital lifestyle conversant with computers, applications, Internet and nuances of cyber security
5. Explore (online) and identify career opportunities in consideration of their own potential and aspirations.
6. Discuss and articulate the key requirements of an entrepreneurial exercise
7. Empathise and trust colleagues for improving interpersonal relations
8. Engage in effective communication by respecting diversity and embracing good listening skills
9. Distinguish the guiding principles for communication in a diverse, smaller internal world
10. Practice interpersonal skills for better relations with seniors, juniors, peers and stakeholders
11. Project a good personal image and social etiquette so as to have a positive impact on building of one’s chosen career
12. Generate, share and maximise new ideas with the concept of brainstorming and the documentation of key critical ideas/thoughts articulated and action points to be implemented with timelines in a team discussion (as MOM) in identified applicable templates.
Duration: 15 Hours

Number & Titles of Modules:

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<th>Module</th>
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<td>Presentation Skills</td>
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<td>Module 2</td>
<td>Trust and Collaboration</td>
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<td>Internal Communication</td>
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Module Outline:

Module 1: Presentation Skills

- Types of presentations
- Internal and external presentation
- Knowing the purpose
- Knowing the audience
- Opening and closing a presentation
- Using presentation tools
- Handling questions
- Presentation to heterogenic group
- Ways to improve presentation skills over time

Module 2: Trust and Collaboration

- Explain the importance of trust in creating a collaborative team
- Agree to Disagree and Disagree to Agree – Spirit of Team work
- Understanding fear of being judged and strategies to overcome fear

Module 3: Listening as a Team Skill

- Advantages of Effective Listening
- Listening as a team member and team leader. Use of active listening strategies to encourage sharing of ideas (full and undivided attention, no interruptions, no pre-think, use empathy, listen to tone and voice modulation, recapitulate points, etc.).
Module 4: Brainstorming  
- Use of group and individual brainstorming techniques to promote idea generation.
- Learning and showcasing the principles of documentation of team session outcomes.

Module 5: Social and Cultural Etiquette  
- Need for etiquette (impression, image, earn respect, appreciation, etc)
- Aspects of social and cultural/corporate etiquette in promoting teamwork
- Importance of time, place, propriety and adaptability to diverse cultures

Module 6: Internal Communication  
- Use of various channels of transmitting information including digital and physical, to team members.

Pedagogy: Besides Face to Face Lectures (as theory would be limited only to 20% of the component and remaining 80% would be practical oriented), the focus would be primarily on blended learning/hybrid learning. This could include a flipped classroom approach that leverage project based learning, demonstration, group discussion, simulation as well as coaching, seminars and tutorials.

Materials: Audio video materials, Online Platform (SWAYAM), Future Skills platform

Assessment: Written evaluation, demonstration, assignments: Some components aligned to NOS (SSC/N9005) IT-ITeS. The questions posed to the students would be a mix of MCQs, Scenario-based, logical reasoning, comprehension, simulations, etc. Do check the assessment at website like (http://nac.nasscom.in/)

Course 3: Leadership and Management Skills

Context with Justification:

Leaders are foundations of the society, who face and win against adversities and odds of life. Through their words and deeds, they show path to others and transform into inspirational role models, affecting social life vividly. In the current times of cut-throat competitions, disbelief in values, techno-centric complex lifestyles, there is a dire need to emphasise the ‘human’ agency in community living. This can be done by cultivating and nurturing the innate leadership skills of the youth so that they may transform these challenges into opportunities and become torch bearers of the future by developing creative solutions.

Objectives:

The Module is designed to:

- Help students to develop essential skills to influence and motivate others
- Inculcate emotional and social intelligence and integrative thinking for effective leadership
- Create and maintain an effective and motivated team to work for the society
- Nurture a creative and entrepreneurial mindset
- Make students understand the personal values and apply ethical principles in professional and social contexts.

Expected Outcomes:

Upon completion of the course students will be able to:

1. Examine various leadership models and understand/assess their skills, strengths and abilities that affect their own leadership style and can create their leadership vision
2. Learn and demonstrate a set of practical skills such as time management, self management, handling conflicts, team leadership, etc.
3. Understand the basics of entrepreneurship and develop business plans
4. Apply the design thinking approach for leadership
5. Appreciate the importance of ethics and moral values for making of a balanced personality.

Credit: 02
Duration: 30 Hours

Number & Titles of Modules:

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<thead>
<tr>
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<td>Ethics and Integrity</td>
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Module Outline :

Module 1- Leadership Skills 6 Hours

a. Understanding Leadership and its Importance
   • What is leadership?
   • Why Leadership required?
   • Whom do you consider as an ideal leader?

b. Traits and Models of Leadership
   • Are leaders born or made?
   • Key characteristics of an effective leader
   • Leadership styles
   • Perspectives of different leaders

c. Basic Leadership Skills
   • Motivation
   • Team work
   • Negotiation
   • Networking

Module 2 - Managerial Skills 6 Hours

a. Basic Managerial Skills
   • Planning for effective management
   • How to organise teams?
   • Recruiting and retaining talent
   • Delegation of tasks
   • Learn to coordinate
   • Conflict management

b. Self Management Skills
   • Understanding self concept
   • Developing self-awareness
   • Self-examination
   • Self-regulation

Module 3 - Entrepreneurial Skills 6 Hours

a. Basics of Entrepreneurship
   • Meaning of entrepreneurship
   • Classification and types of entrepreneurship
   • Traits and competencies of entrepreneur

b. Creating Business Plan
   • Problem identification and idea generation
   • Idea validation
   • Pitch making

Module 4 - Innovative Leadership and Design Thinking 6 Hours

a. Innovative Leadership
   • Concept of emotional and social intelligence
• Synthesis of human and artificial intelligence
• Why does culture matter for today's global leaders

b. Design Thinking
• What is design thinking?
• Key elements of design thinking:
  - Discovery
  - Interpretation
  - Ideation
  - Experimentation
  - Evolution.
• How to transform challenges into opportunities?
• How to develop human-centric solutions for creating social good?

Module 5- Ethics and Integrity 6 Hours

a. Learning through Biographies
• What makes an individual great?
• Understanding the persona of a leader for deriving holistic inspiration
• Drawing insights for leadership
• How leaders sail through difficult situations?

b. Ethics and Conduct
• Importance of ethics
• Ethical decision making
• Personal and professional moral codes of conduct
• Creating a harmonious life

Pedagogy: Pedagogy for the modules is as follows:
1. Leadership Skills - Lectures (augmented with videos); role-plays for leadership models; team building games
2. Managerial Skills - Lectures (augmented with videos), case studies (AMUL, TESLA, Toyota, DMRC, Tata Group, Google, The Mumbai Dabbawala), SWOT analysis, Johari window
3. Entrepreneurial Skills - Lectures (augmented with videos), case studies and practicing business plans
4. Innovative Leadership and Design Thinking- Concept discussion through lecture and videos followed by role-plays and exercises for each set of intelligence, activities using 5 steps – discovery, interpretation, ideation, experimentation, and evolution (Ref: Workbook of Design Thinking by IDEO)
5. Ethics and Integrity- Experiential learning through stories suggested list (Ahilya Bai, Holkar, Abdul Kalam, Raja Harishchandra, Mahatma Gandhi, Abraham Lincoln), audio visual augmented role plays and storytelling (leaders from varied fields like academics, corporate, social, sports, art, etc.)
**Assessment**: It can be combination of written evaluation and presentations, including simulations, case studies and business plan.

**Bibliography and Suggested Readings**:

**Books**
- Kelly T., Kelly D. (2014). *Creative Confidence: Unleashing the Creative Potential Within Us All*. William Collins
- McCormack M. H. (1986). *What They Don’t Teach You at Harvard Business School: Notes From A Street-Smart Executive*. RHUS

**E-Resources**
- How to Build Your Creative Confidence, Ted Talk by David Kelly - https://www.ted.com/talks/david_kelley_how_to_build_your_creative_confidence
- India’s Hidden Hot Beds of Invention Ted Talk by Anil Gupta - https://www.ted.com/talks/anil_gupta_india_s_hidden_hotbeds_of_invention
- Knowledge@Wharton Interviews Former Indian President APJ Abdul Kalam - . "A Leader Should Know How to Manage Failure" https://www.youtube.com/watch?v=1aGZaS4sdeU
- NPTEL Course on Leadership - https://nptel.ac.in/courses/122105021/9
Course 4: Universal Human Values

Context with Justification:

Human civilisation is known for the values that it cherishes and practices. Across various times and places, sages, saints and seers, drawing on their experience, developed practices that placed central importance on values, though the names used by them differed, as their languages varied but the spirit was same. Universal human values are values that human beings cherish and hold in common consciously and otherwise in most of the places and times and practice them.

Renunciation is the foundational value. Renunciation or greedlessness has two preconditions: love for all living beings and absence of selfishness. Renunciation is not self-directed but other-directed and is for life in all forms and shapes, for welfare of all. Renunciation begins when selfishness ends. Renunciation to run away from the problems of life is cowardice. Renunciation without action means parasitic life. Also, service can be practised only when renunciation with action begins. Unegoistical service is inconceivable without renunciation; and true service is possible only through love and compassion. Life and death are eternal truths, so is the truth as fact and truth as value. Truth exists between the two ends of life and death and is to be pursued.

Truth, Love, Peace, Non-Violence and Righteous Conduct are the Universal Human Values. Renunciation (sacrifice), Compassion and Service are also commonly acceptable human values, which at the operation level have been named differently as sincerity, honesty, righteousness, humility, gratitude, aspiration, prosperity, non-violence, trust, faith, forgiveness, mercy, peace and so on. These are needed for well-being of an individual, society and humanity and ultimately Peace in the world.

This course aims at making learners conscious about universal human values in an integral manner, without ignoring other aspects that are needed for learner’s personality development.

Objectives:

The present course deals with meaning, purpose, and relevance of universal human values and how to inculcate and practice them consciously to be a good human being and realise one’s potentials.

Learning outcomes:

By the end of the course the learners will be able to:

1. Know about universal human values and understand the importance of values in individual, social circles, career path, and national life.
2. Learn from case studies of lives of great and successful people who followed and practised human values and achieved self-actualisation.
4. Realise their potential as human beings and conduct themselves properly in the ways of the world.

Credit: 02
Duration: 30 Hours

Number & Titles of Modules:

Module 1: Love & Compassion 5 Hours
Module 2: Truth 5 Hours
Module 3: Non-Violence  5 Hours
Module 4: Righteousness  5 Hours
Module 5: Peace  4 Hours
Module 6: Service  3 Hours
Module 7: Renunciation (Sacrifice)  3 Hours

Module Outline:

Module 1: Love & Compassion  5 Hours
- Introduction: What is love? Forms of love—for self, parents, family, friend, spouse, community, nation, humanity and other beings, both for living and non-living
- Love and compassion and inter-relatedness
- Love, compassion, empathy, sympathy and non-violence
- Individuals who are remembered in history for practicing compassion and love.
- Narratives and anecdotes from history, literature including local folklore
- Practicing love and compassion: What will learners learn/gain if they practice love and compassion? What will learners lose if they don’t practice love and compassion?
- Sharing learner’s individual and/or group experience(s)
- Simulated Situations
- Case studies

Module 2: Truth  5 Hours
- Introduction: What is truth? Universal truth, truth as value, truth as fact (veracity, sincerity, honesty among others)
- Individuals who are remembered in history for practicing this value
- Narratives and anecdotes from history, literature including local folklore
- Practicing Truth: What will learners learn/gain if they practice truth? What will learners lose if they don’t practice it?
- Learners’ individual and/or group experience(s)
- Simulated situations
- Case studies

Module 3: Non-Violence  5 Hours
- Introduction: What is non-violence? Its need. Love, compassion, empathy sympathy for others as pre-requisites for non-violence
- Ahimsa as non-violence and non-killing
- Individuals and organisations that are known for their commitment to non-violence
- Narratives and anecdotes about non-violence from history, and literature including local folklore
- Practicing non-violence: What will learners learn/gain if they practice non-violence? What will learners lose if they don’t practice it?
- Sharing learner’s individual and/or group experience(s) about non-violence
- Simulated situations
- Case studies
Module 4: Righteousness  
5 Hours  
- Introduction: What is righteousness?  
- Righteousness and dharma, Righteousness and Propriety  
- Individuals who are remembered in history for practicing righteousness  
- Narratives and anecdotes from history, literature including local folklore  
- Practicing righteousness: What will learners learn/gain if they practice righteousness? What will learners lose if they don't practice it?  
- Sharing learners’ individual and/or group experience(s)  
- Simulated situations  
- Case studies  

Module 5: Peace  
4 hours  
- Introduction: What is peace? Its need, relation with harmony and balance  
- Individuals and organisations that are known for their commitment to peace  
- Narratives and Anecdotes about peace from history, and literature including local folklore  
- Practicing peace: What will learners learn/gain if they practice peace? What will learners lose if they don't practice it?  
- Sharing learner’s individual and/or group experience(s) about peace  
- Simulated situations  
- Case studies  

Module 5: Service  
3 Hours  
- Introduction: What is service? Forms of service, for self, parents, family, friend, spouse, community, nation, humanity and other beings—living and non-living, persons in distress or disaster.  
- Individuals who are remembered in history for practicing this value.  
- Narratives and anecdotes dealing with instances of service from history, literature including local folklore  
- Practicing service: What will learners learn/gain gain if they practice service? What will learners lose if they don't practice it?  
- Sharing learners’ individual and/or group experience(s) regarding service  
- Simulated situations  
- Case studies  

Module 6: Renunciation (Sacrifice)  
3 Hours  
- Introduction: What is renunciation? Renunciation and sacrifice. Self-restrain and Ways of overcoming greed. Renunciation with action as true renunciation  
- Individuals who are remembered in history for practicing this value.  
- Narratives and anecdotes from history and literature, including local folklore about individuals who are remembered for their sacrifice and renunciation.  
- Practicing renunciation and sacrifice: What will learners learn/gain if they practice Renunciation and sacrifice? What will learners lose if they don’t practice it?  
- Sharing learners’ individual and/or group experience(s)  
- Simulated situations  
- Case studies
ADDITIONAL PRACTICAL MODULES or OPERATIVE ELECTIVES:

NOTE: The faculty/institution may choose any/some of the following modules keeping in mind the level and specific needs of learners.

Module Outline:

**MODULE A - Integral Human Well-Being**  
5 Hours

Importance of well-being, inter-relatedness of different kinds of well-being and definition of well-being (state of being comfortable, healthy, happy and equanimity)

**Well-being and its Kinds**

(i) Physical (physical strength and endurance)
(ii) Emotional (ability to respond to emotions and control them)
(iii) Aesthetic (faculty to see and appreciate beauty in all beings)
(iv) Intellectual (rational, logical well-being)
(v) Relational well-being (obligation to self, parents, family society, nation humanity and other beings in the universe; living with others with their acceptance)
(vi) Moral (difference between good and evil and practicing goodness; righteousness)
(vii) Spiritual (thinking beyond self and journey from senses to spiritual level)

Establish and recognise various states of well-being, embedded in different creatures, but consciously understood by humans

Identify the most pronounced emotions in the individual through given activities

Anecdotes/video/activity to help identify different well-beings

Discussion of related values to well-beings: Aesthetics, ethics, gratitude, forgiveness, and spiritual health i.e., thinking beyond senses and self and for the welfare of others

Importance and practice of well-being through case study/activity

Ways to attain different kinds of well-being

Activities

**MODULE B - Yoga & Pranayama**  
5 Hours

Importance of Yoga and Pranayama

- Yoga and pranayama for integral well-being and balance in life
- Yoga & Pranayama: Introduction
- Mind - Body – Intellect
- Difference between Yoga and Pranayama and their inter-relatedness.
- Basic Yogasans and pranayamas for students:
  a. Every morning
  b. Before bedtime
  c. Before a presentation
  d. Before examination
  e. To fight stomach cramps
  f. To fight stress
- Healthy diet
- Healthy mind
- Recommended routine for yoga and pranayama

**MODULE C - Gratitude**

Outlines:

1. Gratitude, a great embellishment to a person’s mental quality
2. Duty versus Rights
   a. What is duty?
   b. What is right?
3. Wonderment and simplicity
4. Gratitude to one's family
5. Gratitude to one's teachers
6. Gratitude to one's society
7. Gratitude to one's nation
8. Gratitude to the universe
9. Count your blessings (activity)
10. Live in an attitude of gratitude

**Pedagogy**:

Learning is a challenging, engaging, and enjoyable activity. Learners should be encouraged to engage in a rigorous process of learning and self-discovery by adopting a highly focused approach to education versus rote learning. In teaching and learning pedagogy of universal human values, there should be a shift from domain or conclusions-based approach to the experiential or process/es based approach.

The faculty should promote learning of values on a proportionate scale of 20:30:50 principle, where lectures constitute 20 percent of the delivery (Hear); visuals 30 percent of the learning methods (See); and experience 50 percent (Do). This ratio is subject to change as per the needs. In order to achieve its objective of focused-based learning and holistic development the faculty/facilitators should use a variety of knowledge delivery methods: interactive lecture so that students
work with their teachers to get new insights in the subject area, and are able and build their own bridges to higher learning. Discussions of values and their practices on real life issues in groups, Simulations to provide students opportunities to understand real life situations and scenarios, and solve challenges in a controlled environment or make use of them in simulating cultural experiences by locating/transposing them in new (local, regional, national and international) situations, Case Studies, Role Play, Team Work, and Study Visits to provide an opportunity to students to see the individuals or organisations that practice these values and contribute to their own self and the humanity.

Faculty / facilitators should make judicious use of pedagogy and andragogy in conduct of sessions.

**Assessment:**

Self-assessment, feedback, practical case assignments, panel discussion, individual and group activities, question and answer sessions invited motivational talks, and field visits to the places/individuals and institutions that practice one or a set of values.

Note: Each student will keep record of his/her daily learning after each module/session in the Reflection Journal. The faculty will maintain record of the Reflection Journal after a face to face to workshop.

**Suggested Readings:**

- Saraswati Swami Satyananda, *Asana Pranayama Mudra Bandha*, Bihar School of yoga
- Joshi Kireet, *Education for Character Development*, Dharma Hinduja Center of Indie Studies
- Patra, Avinash (2012), *The Spiritual Life and Culture of India*, Oxford University Press

**Note:**

1. Keeping in view the needs and interest of learners, books, audios, videos, and e-resources may be added by the faculty
Members of the Expert Committee for Life Skills (Jeevan Kaushal)

1. Prof. Late Avadhesh Kumar Singh, Vice-Chancellor, Auro University, Surat - 394510
2. Prof.(Mrs) Kiran Mathur, Professor (Retd.), Psychology, Regional Institute of Education, Bhopal, Madhya Pradesh - 462013
3. Prof. Aditya Shastri, Vice Chancellor, Banasthali Vidhyapith, Rajasthan - 304022
4. Shri Som Mittal, Former Chairman, NASSCOM, New Delhi - 110013
5. Prof. Amita Chatterjee, Emeritus Professor, Jadavpur University, Kolkata - 700053
6. Shri Raghav Shrinivasan, Regional Head, ICT Academy, New Delhi - 110066
7. Prof. Avinash Dharmadikari Chanakya, (Retd. IAS), Pune - 411030
8. Prof. (Mrs) Geeta Menon, Chinmaya Academy, Anna Nagar, Chennai - 600 040
UNIVERSITY GRANTS COMMISSION
QUALITY MANDATE

Objectives

- Improve the graduate outcomes
- Promote student linkages with society and industry
- Train students in professional & soft skills
- Teacher Vacancy not to exceed 10% of sanctioned strength
- All HEIs to obtain minimum NAAC score of 2.5 by 2022

Initiatives to be undertaken by HEIs

1. Student Centric Initiations including Induction Programme for students - Deeksharambh.
2. Learning Outcome based Curriculum Framework (LOCF)- revision of curriculum at regular intervals.
3. Use of ICT based learning tools for effective teaching-learning process including MOOCs and online degrees.
4. Imparting Life Skills (Jeevan Kaushal) to students.
5. Social and Industry connect for every institution: Every institution shall adopt at least 5 villages for exchange of knowledge and for the overall social/economic betterment of the village communities. University-Industry linkages to be promoted to improve employability.
6. Evaluation Reforms-test the concept, and application
7. Student Career Progression and Alumni Network.
8. Faculty Induction Programme (FIP), Annual Refresher Programme in Teaching (ARPIT) and Leadership Training for Educational Administrators (LEAP).
9. Scheme for Trans-disciplinary Research for India’s Developing Economy (STRIDE) and Consortium for Academic & Research Ethics (CARE).
10. Mentoring of non-accredited institutions (PARAMARSH).

All Higher Education Institutions shall strive by 2022 to:

- improve the graduate outcomes for the students to ensure that they get access to employment/self-employment or engage themselves in pursuit of higher education.
- promote linkage of students with the society and industry to ensure that at least 2/3rd of the students engage in socially productive activities and get industry exposure during their period of study in the institutions.
- train the students in essential professional and life skills such as team work, communication skills, leadership skills, time management skills etc; inculcate human values and professional ethics, and the spirit of innovation/entrepreneurship and critical thinking among the students and promote avenues for display of these talents.
- ensure that vacancies of teaching posts at any point of time do not exceed 10% of the sanctioned strength; and 100% of the teachers are oriented about the latest and emerging trends including ICT in their respective domains of knowledge, and the pedagogies that disseminate their knowledge to the students.
- every institution shall get NAAC accreditation with a minimum score of 2.5 by 2022.

Initiatives to be taken by HEIs

- ICT based Tools Online Learning
- Social and Industry connect
- Regular Curriculum Revision (LOCF)
- Mentoring of non-accredited Institutions (PARAMARSH)
- Quality research by Faculty (CARE STRIDE)
- Faculty Induction Programme (FIP) & ARPIT
- Deeksharambh- Student Induction Programme
- Life Skills for Students (Jeevan Kaushal)
- Evaluation Reforms
- Alumni Network

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